THE PORT OF VIRGINIA

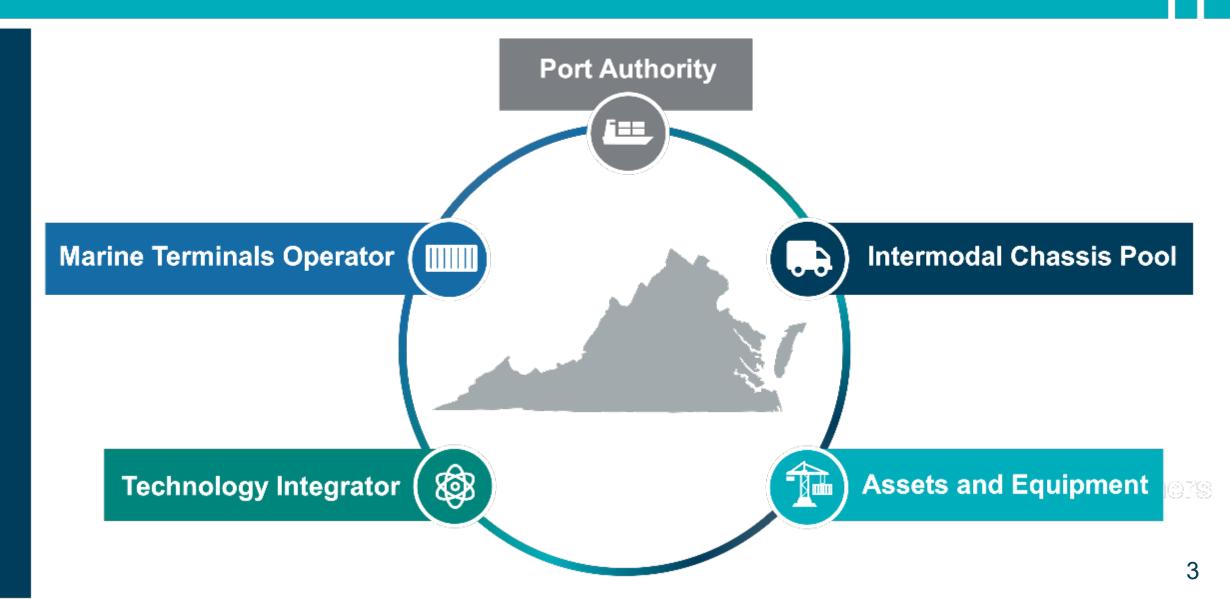
THE MOST MODERN GATEWAY IN AMERICA.

Port Update- Chesapeake Alliance



The "Virginia Model"





Speed to Market



Speed to Market



January-December 2022 Volumes

	2022	2021	Change	% Change
Total TEUs	3,703,230	3,522,834	180,396	5.1%
Export Loaded TEUs	1,076,146	1,049,588	26,559	2.5%
Export Empty TEUs	850,899	762,354	88,546	11.6%
Import Loaded TEUs	1,728,911	1,679,528	49,383	2.9%
Total Rail Containers	679,838	642,775	37,063	5.8%
Total Barge Containers	91,690	77,651	14,039	18.1%
Total Truck Containers	1,283,515	1,239,324	44,191	3.6%

Economic Impact







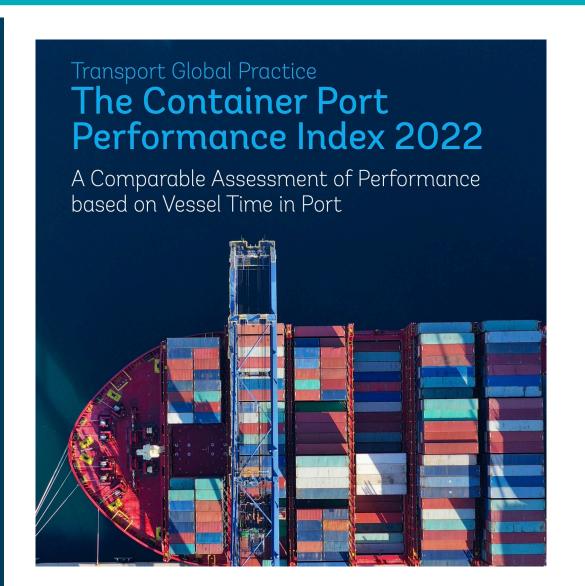






A Leading US Gateway







Ranked 2nd in port performance in North America



Ranked 52nd globally

Source: World Bank. 2023. The Container Port Performance Index 2022: A Comparable Assessment of Performance Based on Vessel Time in Port. CPPI. © World Bank.

\$1.4B Gateway Investment Program





USEC Deepest & Widest Channel in **2024**









The Port of Virginia

5.8M TEU CAPACITY

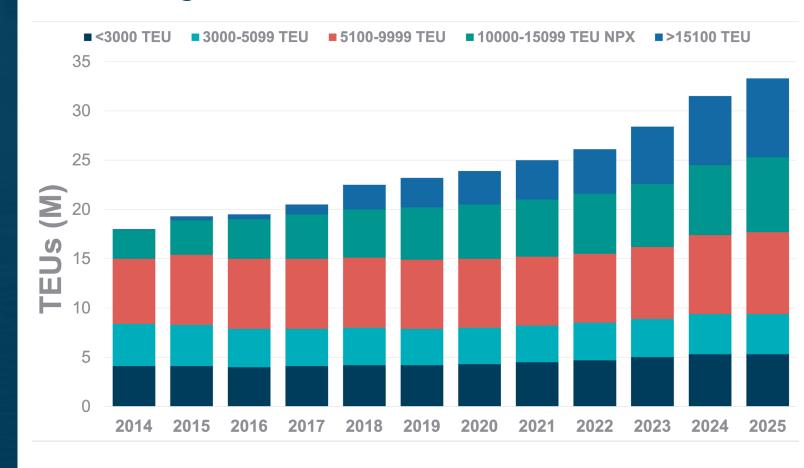






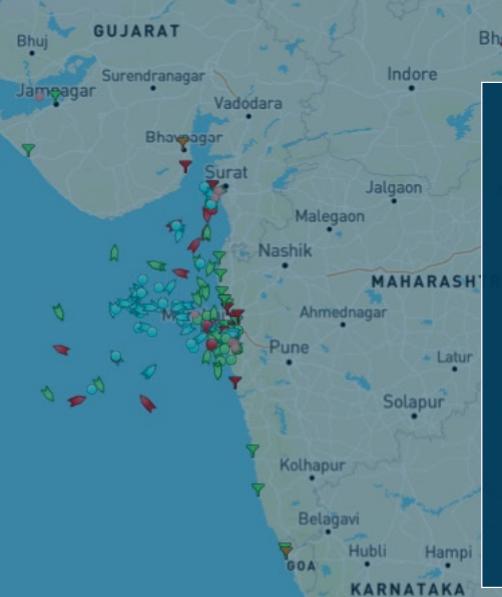
Changing Market Dynamics

Ultra Large Container Vessels









ratanpur

MADHYA Bhopal PRADESH JHARKHAND

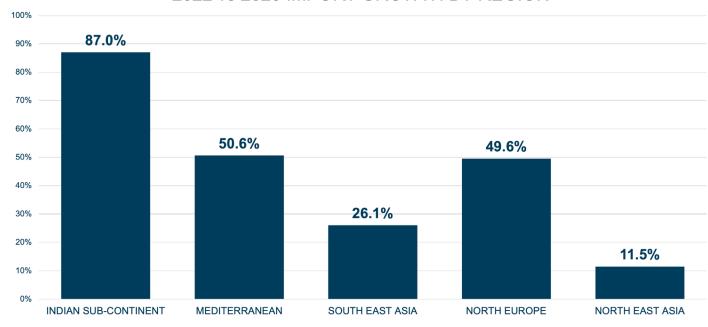
WEST BENGAL

Jamshedpur

Dhanbad

Shifting Source Locations

2022 vs 2020 IMPORT GROWTH BY REGION



Nellore

Cheanai

Source: S&P Global PIERS Data









US 1 unis NFI 3PLs **WCS GXO** Saddle Creek PENSKE NORTHBRIDGE RoadOne" TRADEPORT 中野運送株式会社 PETERSON INTER CHANGE Ů , INL**Î**GHT KARIS HILLWOOD P A N A T T O N 1° McDONALD **TMG** ∌EQUUS (Hollingsworth SCANNELL MANEKIN RED ROCK . Silverman Group North Point **SAMET** MATAN BCP brookwood capital partners Jordan COMPANY LOVETT F FLINT BECKNELL INDUSTRIAL







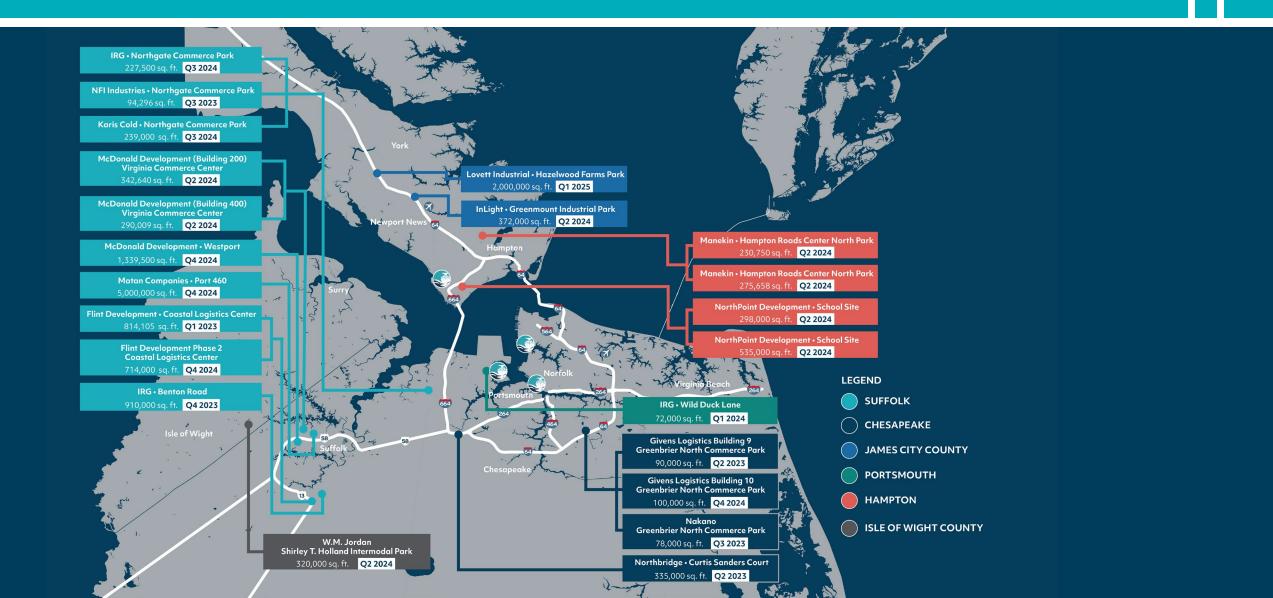




Future



Active Developments in Hampton Roads



Recently Proposed Development in Chesapeake



